## PREPARING FOR TOMORROW: SUCCESSION PLANNING TO SUPPORT ORGANIZATIONAL HEALTH

A WEBINAR FOR SUPERVISORS FROM YOUR EMPLOYEE ASSISTANCE AND WORKLIFE PROGRAMS

December 4, 2024



### **OBJECTIVES**

- Review the benefits and purpose of succession planning
- Understand the components and process of a well-executed plan
- Identify employees and evaluate skills
- Prioritize training and mentorship
- Implement, adjust, and monitor your plan
- Discuss a case study and future trends



## BENEFITS AND PURPOSE





## WHY SUCCESSION PLANNING MATTERS



Mitigates leadership vacancies



Minimizes disruptions to operations



Develops and retains talent



Ensures organizational continuity



Demonstrates a sense of comfort to those outside the organization

## **EMOTIONS IN SUCCESSION** PLANNING



Surrendering control



Admitting when a career is over



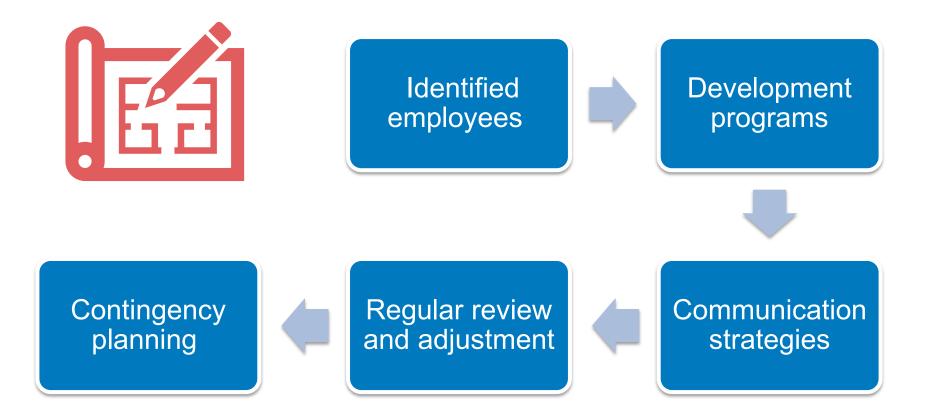
Teaching and discussing psychologically difficult tasks





## COMPONENTS AND PROCESS

### IMPORTANT COMPONENTS OF A SUCCESSION PLAN





#### **SUCCESSION PLANNING PROCESS**





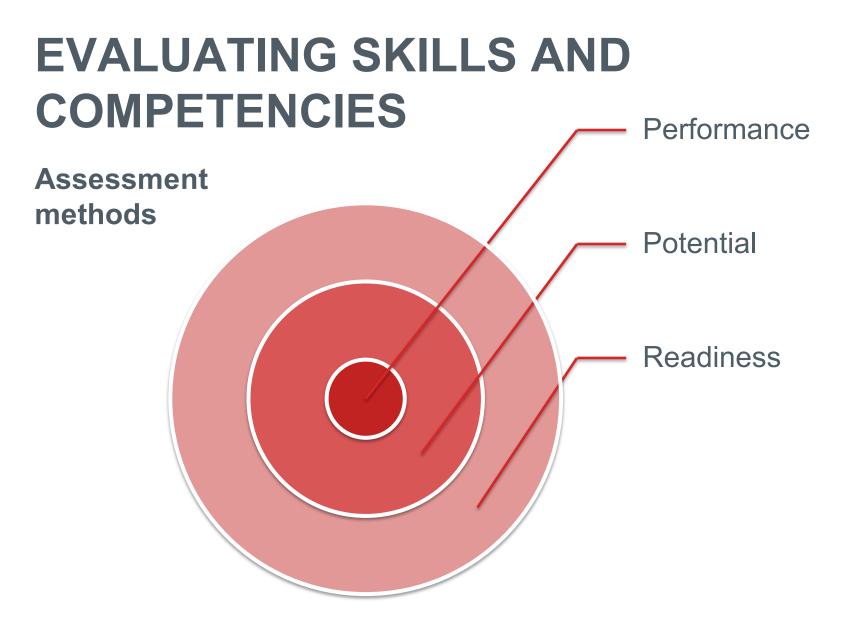
## IDENTIFY AND EVALUATE TALENT

## IDENTIFYING HIGH-POTENTIAL EMPLOYEES

**Common characteristics and skills** 

Emotionally intelligent	Verbal communicators
Socially adept	Natural leaders
Quick learners with a willingness to learn	Relatable
Good listeners	Eager







## TRAINING AND COACHING

### TRAINING AND SKILL ENHANCEMENT





#### **MENTORSHIP AND COACHING**



Mentoring

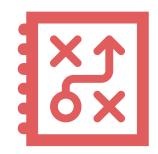
Coaching for skill enhancement

Building stronger leadership relationships



## **IMPLEMENT AND MONITOR**

### **IMPLEMENTATION**



# Create a formal succession planning strategy

Putting a policy in place



#### Communicate

Addressing employees' concerns and questions



### MONITOR, ADJUST, AND EVALUATE

Adjust plans according to changes in organizational needs Address gaps in the talent pipeline Review and evaluate regularly



## CASE STUDY AND FUTURE TRENDS

#### **CASE STUDY**





Federal Occupational Health

## FUTURE TRENDS IN SUCCESSION PLANNING

Emphasis on diversity and inclusion

Adapting to

trends

remote work

Technology's role



#### SUMMARY





Federal Occupational Health

## RESOURCES

#### Books

 The Psychology of Top Talent: The Practical Scientifically Proven Method to Identify, Hire, and Develop High Performers

Dr. Eric Frazer, 2019

- Succession: Mastering the Make-or-Break Process of Leadership Transition
   Noel Tichy, 2014
- Succession Planning That Works: The Critical Path of Leadership Development
  - Michael Timms, 2016

#### **Online Articles**

- CLO: Chief Learning Officer
  Leadership Development Resources
- Harvard Business Review
  <u>Succession Planning Insights and</u> <u>Strategies</u>
- SHRM: The Society for Human Resource Management
  - Suggested Article: <u>In Uncertain Times, Succession</u> <u>Planning is More Important Than Ever</u>

#### **On-Demand Courses**

- LinkedIn Learning

Search for courses on succession planning, management, leadership



### **THANK YOU**



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